

## EXHIBIT 3

## BILL OF LADING

## SHIP FROM

Name: RIVERHORSE DC  
Address: 3615 LAMAR AVE  
City/State/Zip: Memphis TN 38118  
Expected Ship Date: 01/26/2024  
Instructions:  
Pickup/Delivery Number:  
Shipping/Receiving Contact:

## SHIP TO

Name: ARISTA NETWORKS INC  
Address: 590 BRENNAN ST  
City/State/Zip: San Jose CA 95131  
Expected Delivery Date: 02/01/2024  
Instructions:  
Pickup/Delivery Number:  
Shipping/Receiving Contact:

## THIRD PARTY FREIGHT CHARGES BILL TO

Name:  
Address:  
City/State/Zip:

SPECIAL INSTRUCTIONS:



Bill of Lading: MEMT134075

Load Number: 8615027  
Equipment Type: Dry Van 53'  
Carrier Name: CJ LOGISTICS INC  
Carrier SCAC: CJ20  
Quote/Contract Id:

Container Number: TBD1

Freight Charge Terms (freight charges are prepaid unless marked otherwise):

Prepaid \_\_\_\_\_ Collect \_\_\_\_\_ Third Party \_\_\_X\_\_\_

☐ Master Bill of Lading: with attached underlying Bills of Lading

## CUSTOMER ORDER INFORMATION

CUSTOMER ORDER NUMBER	# PKGS	WEIGHT	PALLET/SLIP		ADDITIONAL SHIPPER INFO
		30,000 lbs	Y	N	
GRAND TOTAL		30,000 lbs			

## CARRIER INFORMATION

HANDLING UNIT		PACKAGE			
QTY	TYPE	QTY	TYPE	WEIGHT	COMMODITY DESCRIPTION
26	Pallets			30,000 lbs	computer parts
26				30,000 lbs	GRAND TOTAL

Where the rate is dependent on value, shippers are required to state specifically in writing the agreed or declared value of the property as follows: The agreed or declared value of the property is specifically stated by the shipper to be not exceeding

per \_\_\_\_\_.

The carrier shall not make delivery of this shipment without payment of freight and all other lawful charges.

Shipper Signature \_\_\_\_\_

## SHIPPER SIGNATURE / DATE

This is to certify that the above named materials are properly classified, described, packaged, marked and labeled, and are in proper condition for transportation according to the applicable regulations of the Department of Transportation.

Trailer Loaded: Freight Counted:

☐ By Shipper: ☐ By Shipper:  
☐ By Driver: ☐ By Driver/pallets said to contain:  
☐ By Driver/Pieces:

## CARRIER SIGNATURE / PICKUP DATE

Carrier acknowledges receipt of packages and required placards. Carrier certifies emergency response information was made available and/or carrier has the DOT emergency response guidebook or equivalent documentation in the vehicle.

Property described above is received in good order, except as noted.